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Transforming the Way the DoD Manages Data

Office of the DoD CIO

Information Management Directorate Collected Slides

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DoD CIO(IM), OASD/NII

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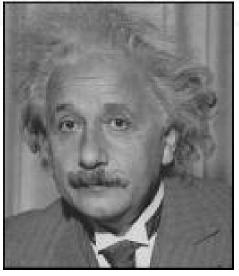
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We can't solve problems by using the same kind of thinking we used when we created them.

Albert Einstein





National Defense Strategy

March 2005, National Defense Strategy:

 Identifies a critical needed capability to "conduct network-centric operations."

 Explicitly recognizes the need for fundamental change to processes, policy, and culture.





Net-Centricity Objectives

- Deliver capabilities-based service infrastructure for ubiquitous access to timely, secure, decision-quality information by edge users
- Enable information providers to post and share any information they hold
- Enable edge users to:
 - rapidly and precisely discover and pull information resources
 - dynamically form collaborative groups for problem solving
- Provide security for, and coordinated management of, netted information resources
- Supports transition towards Service-Oriented Architectures (SOAs) which, in turn, supports the shift towards 'data interoperability' versus 'application interoperability'



Better information for better decisions

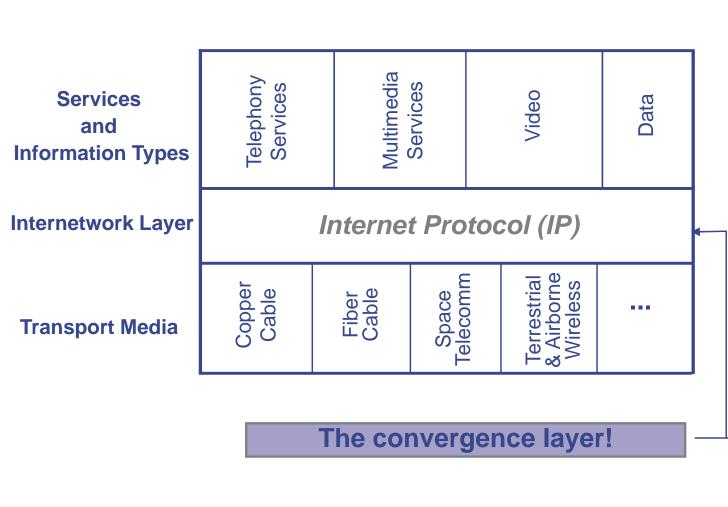


Net-Centric Attributes

- IPv6 IP, not point-to-point
- Security IA enabled and encrypted communications
- Dynamic allocation of access trusted access to net resources
- Only handle information once data posted by authoritative sources and visible
- Post in parallel data posted as it is created
- Smart pull applications encourage data discovery
- Data centric data separate from applications
- Application diversity applications posted for use
- Quality of service data timeliness, accuracy, completeness, ease of use



Global Information Grid: IP Based



- World-wide acceptance and use
- Packet-switchedInternet transport
- Provides commonuser, integrated services framework
- Provides
 standardized
 interface between
 Application and
 Transport Services
- Used over many network-level protocols (Ethernet, ATM, WAP...)

IA/Security Enterprise Service Management

Net-Centric Enterprise Services (NCES)

Part of the Global Information Grid

Net-Centric Enterprise Services (NCES) provide a common set of information capabilities for timely, secure, ubiquitous edge user access to decision-quality information within the GIG.

GIG Applications and Data

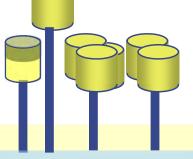


GIG IP-based Transport











9 Core Enterprise Services + APIs

- Enterprise Systems Management Messaging Discovery Mediation
- User Assist IA/Security Storage Services Application Collaboration

Transformational Communications System (TCS)

Joint Tactical Radio System (JTRS)

Global Information Grid – Bandwidth Expansion (GIG-BE)

Enabling Net-Centricity → *Data Strategy*

The Department's Strategy

To move from privately owned and stored data in disparate networks and within legacy systems/applications to an enterprise information environment where authorized known and authorized unanticipated users can access any information and can post their contributions for enterprisewide access.

Producer and Developer









System 2 Data





System N Data



Consumer

Enterprise & Community

Services

Ubiquitous Global Network







Producer

Developer

From Producer-centric:

- Multiple calls to find data
- Private data only supports planned consumers
- Data translation needed for understanding when pulled from multiple sources

To Consumer-centric:

Metadata

Catalogs

- Data is visible, accessible and understandable
- Shared data supports planned and unplanned consumers
- Shared meaning of the data enables understanding



Data Sharing in a Net-Centric DoD

- DoDD 8320.2 (signed Dec 2, 2004) directs implementation of the Net-Centric Data Strategy
- The Net-Centric Data Strategy (signed May 9, 2003) is a key enabler of the Department's transformation
- The Strategy provides the foundation for managing the Department's data in a net-centric environment, including:
 - Ensuring data are visible, accessible, and understandable when needed and where needed to accelerate decision making
 - "Tagging" of all data (intelligence, non-intelligence, raw, and processed) with metadata to enable discovery by known and unanticipated users in the Enterprise
 - Posting of all data to shared spaces for users to access except when limited by security, policy, or regulations
 - Organizing around Communities of Interest (COIs) that are supported by Warfighting, Business, Enterprise Information Environment, and Intelligence Mission Areas and their respective Domains.





In a Net-Centric Environment

Data is separate from Applications, and Data, Value-Added Services, and Applications are:

- Visible must be discoverable by a person (or machine) who is searching for it
- Accessible available to someone (or machine)
 for use
- Understandable so that it can be acted upon

Data Tagging

Post Data Assets

Smart Pull

Support Unanticipated User







Barriers to Identifying, Accessing and Understanding Data Defining The Data Problem

End-User Consumer

"What data exists?"

"How do I access the data?"

"How do I know this data is what I need?"

"How can I tell someone what data I need?"







End-User Producer

"How do I share my data with others?"

"How do I describe my data so others can understand it?"

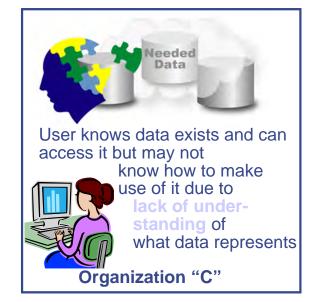
BARRIER BARRIER BARRIER







Data Strategy Approach:
Web Enabling,
Web-service Enabling







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Make Data Visible

Tag with DoD Discovery Metadata Specification

(DDMS) to aid Enterprise search

Data Catalog (historical)



DDMS endorsed by Executive Order 13388

"Further Strengthening The Sharing Of Terrorism Information To Protect Americans"

* mandatory

DDMS Attributes Security Title Identifier Creator **Publisher Contributor Date Rights** Language Type Source Subject **Geospatial** Coverage **Temporal Coverage Virtual Coverage Description Format**





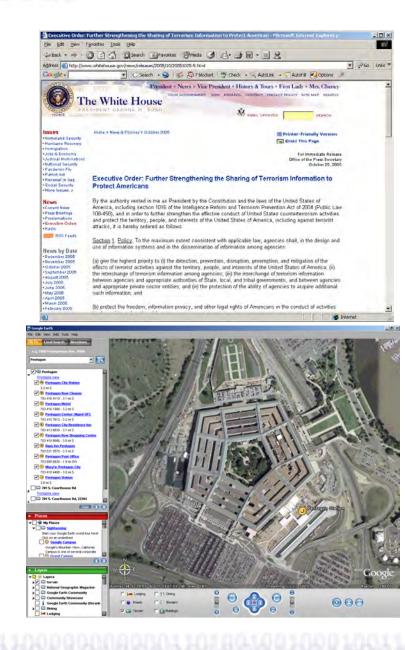
Make Data Accessible

Documents

- Use common formats
- Store in shared spaces accessible via URL

Databases

- Expose data to applications
 via web services (application interface for the web)
- Expose data to authorized users via browser or thinclient application







Enable Data To Be Understandable

One reason Government Agencies and Military Services have trouble operating jointly is that they speak different languages.

"Secure the Building!" What does it mean?

- Navy: "Turn off the lights and lock the doors."
- Army: "Surround the building, occupy, and control entry."
- Marines: "Call in close air support, assault with small team, neutralize occupants, fortify and hold at all costs until properly relieved. SEMPER FI!"

and...

Air Force: "Take out a three-year lease with option to buy."



Register Terms, Definitions, & Relationships

DoD Metadata Registry (MDR) and Clearinghouse

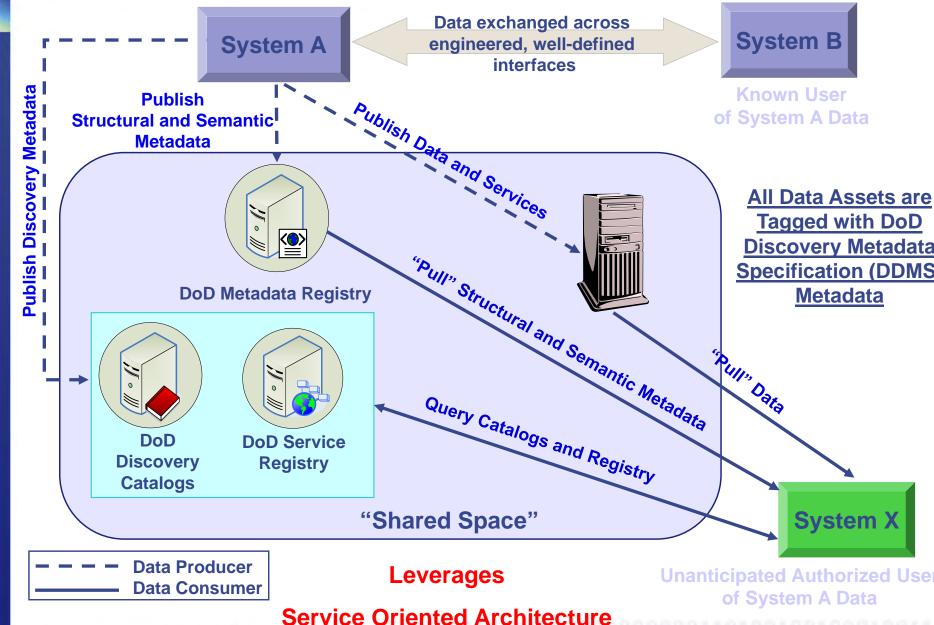
- "One Stop" Publish, Subscribe and Manage capabilities for reusable structural metadata components to aid understanding and translations among applications
 - Currently 118K XML items (schema, stylesheet etc) registered
 - 7175 Registered Users from DoD, IC, DHS, NASA and more
 - Unclassified, Secret and Top Secret instances operating
- Run Time support available
- User feedback driven
- Online user-to-developer
- DoD Metadata Working Group





Publishing and Subscribing of Data & Services

Supporting Both Known and Unanticipated Authorized Users

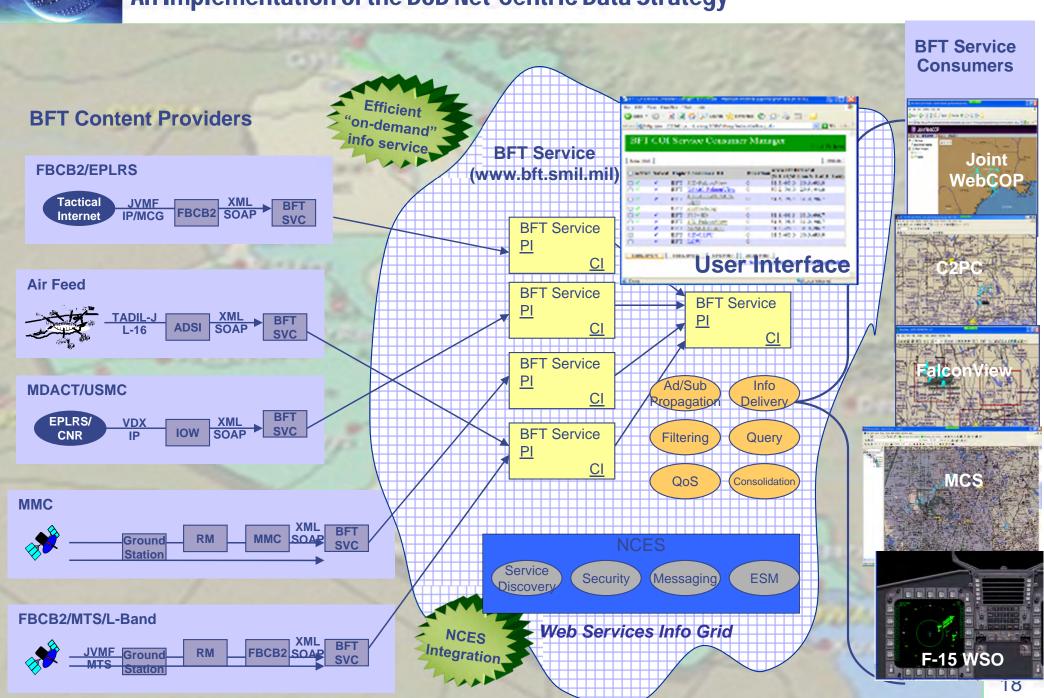






Blue Force Tracking (BFT) COI Service

An Implementation of the DoD Net-Centric Data Strategy





DoD Discovery Metadata Specification (DDMS)

| Core Layer Category Set | Primary Category | Obligation |
|---|-------------------------|---------------------------------|
| The <u>Security</u> elements enable the description of security classification and related fields | Security | Mandatory |
| | Title | Mandatory |
| Resource elements enable the description of maintenance and administration information | Identifier | Mandatory |
| | Creator | Mandatory |
| | Publisher | Optional |
| | Contributor | Optional |
| | Date | Optional |
| | Rights | Optional |
| | Language | Optional |
| | Туре | Optional |
| | Source | Optional |
| The Summary Content elements enable the description of concepts and topics | Subject | Mandatory |
| | Geospatial Coverage | Mandatory unless not Applicable |
| | Temporal Coverage | Mandatory unless not Applicable |
| | Virtual Coverage | Optional |
| | Description | Optional |
| The Format elements enable the description of physical attributes of the asset | Format | Optional |
| The <u>COI Extensible Layer</u> elements enable Communities to define additional discovery metadata | COI defined | Optional |





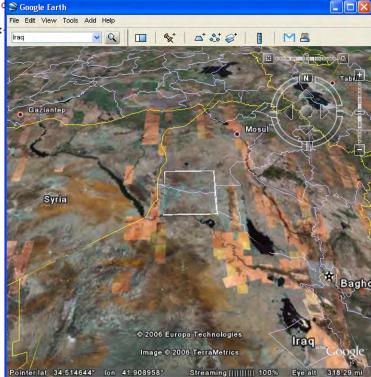


BFT C2 COI – Content Provider Advertisement (DDMS)

```
<?xml version="1.0" encoding="UTF-8" ?>
<ddms:Resource xmlns:ddms="http://metadata.dod.mil/mdr/ns/DDMS/1.3/" xmlns:ICISM="urn:us:gov:ic:isr</p>
 xmlns:gml="http://www.opengis.net/gml" xmlns:xsi="http://www.w3.org/2001/XMLSchema-instance"
 xsi;schemaLocation="http://metadata.dod.mil/mdr/ns/DDMS/1.3/ DDMS-v1 3.xsd">
 <ddms:identifier ddms:qualifier="http://metadata.dod.mil/mdr/ns/MDR/0.1/MDR.owl#URI"</p>
   ddms:value="http://www.defenselink.mil/news/May2004/n05172004 200405174.html"/>
 <ddms:title ICISM:classification="U" ICISM:ownerProducer="USA">BFT</ddms:title>
 <ddms:description ICISM:classification="U" ICISM:ownerProducer="USA">Troops on search and rescue</ddms:</p>
 <ddms:language ddms:gualifier="http://metadata.dod.mil/mdr/ns/ExtStd/iso 639-2b.owl#en" ddms:value</p>
 <ddms:dates ddms:posted="2006-07-17" />
 <ddms;rights ddms;copyright="true" ddms;privacyAct="false" ddms;intellectualProperty="true" />
- <ddms;creator ICISM;classification="U" ICISM;ownerProducer="USA">
 - <ddms:Organization>
     <ddms:name>Army</ddms:name>
     <ddms:name>3ID</ddms:name>
   </ddms:Organization>
 </ddms:creator>
+ < ddms:publisher ICISM:classification="U" ICISM:ownerProducer="USA">
+ <ddms:format>
- <ddms:subjectCoverage>
 - <ddms:Subject>
                                                                                                  owl" ddms:( Soogle Earth
     <ddms:category ddms:qualifier="http://metadata.dod.mil/mdr/ns/TaxFG/0.75c</p>
      ddms:label="Terrorism Event" />
    <ddms:category ddms:qualifier="http://metadata.dod.mil/mdr/ns/BFT/0.1/JFT</p>
      ddms:label="Search and rescue" />
   </ddms:Subject>
 </ddms:subjectCoverage>
- <ddms:temporalCoverage>
 - <ddms:TimePeriod>
     <ddms:start>2006-07-17T09:30:47-5.00</ddms:start>
     <ddms:end>2006-07-17T11:30:47-5.00</ddms:end>
   </ddms:TimePeriod>
 </ddms:temporalCoverage>
- <ddms:geospatialCoverage>
 - <ddms:GeospatialExtent>
   - <ddms:geographicIdentifier>
      <ddms:name>Irag</ddms:name>
      <ddms:countryCode ddms:qualifier="http://metadata.dod.mil/mdr/ns/Extstd/1_0/FIPS10-4-2_owl#IZ" />
     </ddms:geographicIdentifier>
   - <ddms:boundinaBox>
      <ddms:WestBL>35.40</ddms:WestBL>
      <ddms:EastBL>34.47</ddms:EastBL>
      <ddms:SouthBL>42.38</ddms:SouthBL>
      <ddms:NorthBL>41.48</ddms:NorthBL>
     </ddms:boundingBox>
   + < ddms:verticalExtent ddms:unitOfMeasure="Mile" ddms:datum="AGL">
   </ddms:GeospatialExtent>
 </ddms:geospatialCoverage>
 <ddms:security ICISM:classification="U" ICISM:ownerProducer="USA" />
</ddms:Resource>
```

BFT Content Provider Advertisements

"Army 3rd Infantry Division
Unclassified
Search and Rescue
in
AOI1 ..."







DoD and Related National Intelligence Information Portfolios

| | iness on Area Warfighting Mission Area | | | National Intelligence Mission Area | | |
|--|---|--|-----|--|--|---------|
| Management Core Business Mission Weapons Systems Lifecycle Management & Material Supply/Services Management & Material Supply/Services Management Battlespace Awareness Management Force Application Force Applica | | | | | | In work |
| Communicati | ons Compu Infrastru | | Ent | Core erpris | | |

29-Aug-05

Data Sharing Responsibilities

| Key Goal of DoDD 8320.2 | What is the Role of the Enterprise? | What is the Role of the COI? |
|----------------------------|---|--|
| Make data visible | Maintain DoD Discovery Metadata Specification (DDMS) to facilitate DoD-wide search Develop and maintain Enterprise search capability | Tag data holdings with discovery metadata (DDMS) Extend for COI specific search criteria Register access services in Enterprise service registry |
| Make data accessible | Maintain repository of acceptable commercial standards for web-based services Develop and maintain Enterprise federated service registry | Implement access services |
| Make data understandable | Maintain DoD Metadata Registry Develop and maintain federated metadata registry for semantic and structural metadata | Develop and maintain vocabularies, taxonomies for data exchange Register these agreements in DoD metadata Registry |



What is a COI?

- A community formed to solve a data-sharing problem (per DoD Net-Centric Data Strategy)
 - "What is the information sharing problem we want to solve?"
- What does a COI do?
 - Work together to resolve the issues that affect their community
 - Establish community standards on how information will be exchanged within the COI
- What can't a COI do?
 - COIs do not operate systems or provide services
 - COIs do not submit POMs
 - COIs do not direct changes to ICDs, ORDs, CDDs, or CPDs



However, members of COIs do!



Steps to Implement Information Sharing

- Describe in one sentence the community's information sharing problem
- 2. Identify information assets that must be accessed to solve that information sharing problem
- 3. Tag information sharing assets with DDMS compliant discovery metadata (DISA has an automated tool)
- 4. Register discovery metadata with Enterprise search service
- Implement a service to make the information accessible to authorized users
- Register metadata about the information asset in the DoD Metadata Registry
- 7. Develop a standards-based User Defined Operating Picture (UDOP) to view the information assets.





Technology view of what does a COI does

- Make their data assets visible and accessible
 - Visible via service registry (WSDL), metadata registry (XSD), and data catalogs (DDMS)
 - Accessible via web services and common mime types
- Define COI-specific vocabularies and taxonomies
 - Vocabularies to improve data exchange within COI and among COIs
 - Taxonomies to improve precision discovery
- Register semantic and structural metadata to the DoD Metadata Registry (http://metadata.dod.mil)
 - XML Gallery for XML schemas, stylesheets, domain sets, samples
 - Taxonomy Gallery for discovery taxonomies (OWL syntax)

http://www.defenselink.mil/nii/org/cio/doc/COI_FAQ.doc





Objectives

<u>Purpose of the COI</u>: One sentence that describes the information sharing problem that this community wants to solve.

Definition of a COI from DOD Directive 8320.2 -

<u>Community of Interest (COI)</u>. A collaborative group of users that must exchange information in pursuit of its shared goals, interests, missions, or business processes and therefore must have shared vocabulary for the information it exchanges.

<u>Purpose of the COI Pilot</u>: One sentence that describes the net-centric capabilities the COI pilot will demonstrate that begin to solve the information sharing problem, and designates the lead component for the pilot.

- Registered Community-based Vocabulary, Schema and Data Services
- Repeatable Process Risk Reduction Pilots for Programs of Record
- Adoption/Enforcement Memo to Requirements, Acquisition, and Budgeting Process Owners for Programs of Record





draft

Sample COI Governance Chart

Executive Board (FO/GO) Chair or Co-Chair

2 or 3 star level

Additional
Working Groups
as needed

Steering Committee Forum (Chair or Co-Chair)

1 star level Chair with 0-6/GS-15 membership

Data Management
Working Group
(Appropriate
Lead/Co-Lead)

 Develop shared vocabulary for a given problem area in accordance with DoD Net-Centric Data Strategy Pilot Demonstration
Working Group
(Appropriate
Lead/Co-Lead)

- Develop repeatable process/capability to demonstrate COI products, e.g data vocabulary, DoD Enterprise service, etc
 - Leverage
 NCES services
 - Execute as risk reduction for next POR spiral development

Joint Implementation
Working Group
(Appropriate
Lead/Co-Lead)

- Define/implement high level COI Capability Roadmap (prioritize data & services to be made available, id program of record (POR), fund spiral if needed, stand up Pilot WG as needed)
- Synchronize COI products with JCIDS, Acquisition, PPBE and Mission Areas, (e.g. Business, Warfighting, Intel and EIE)

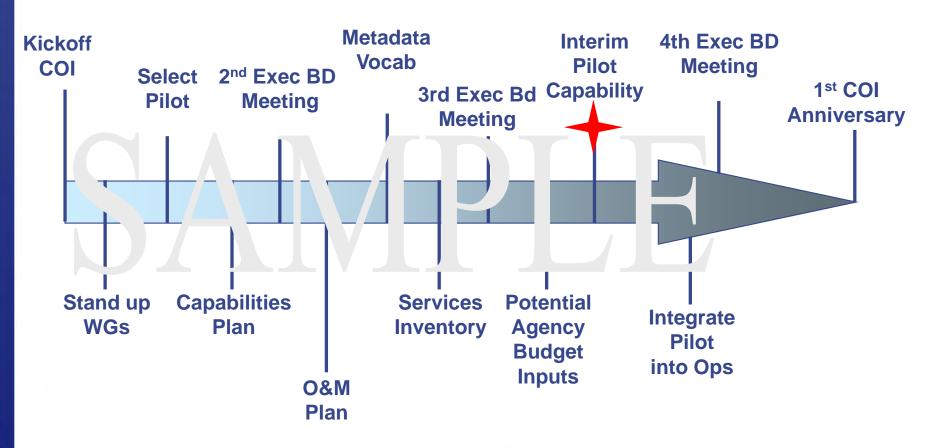




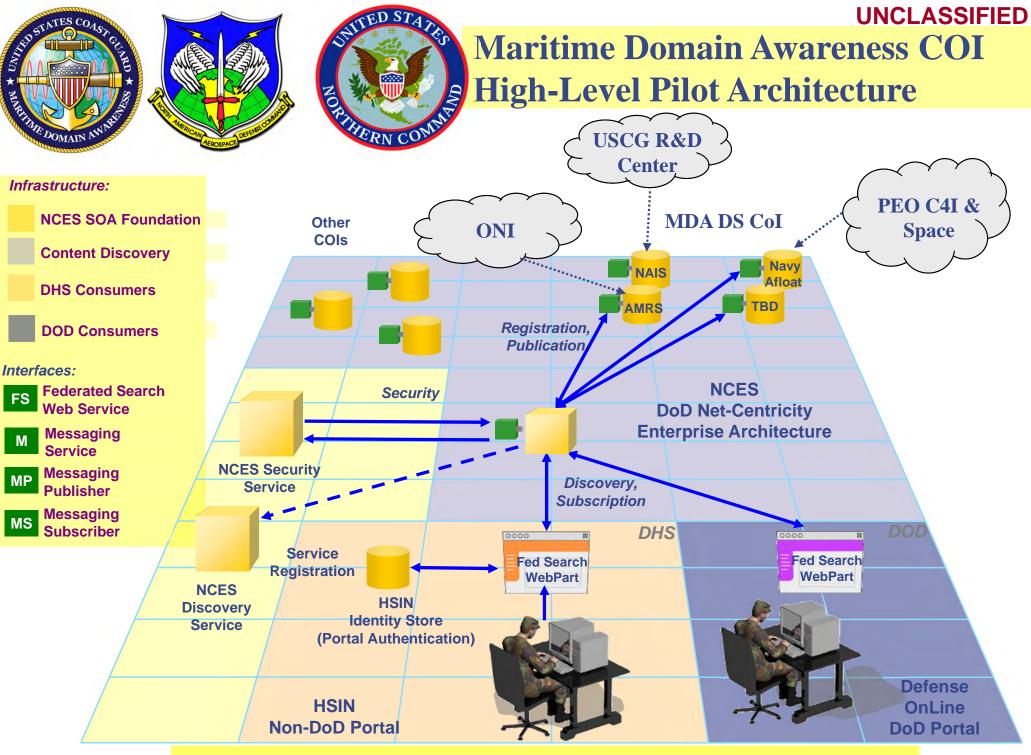
COI Pilot Plan of Action & Milestones

High-level Graphic with dependencies, decision points, and final demonstrated illustrated.

Scope - Metrics - Resources

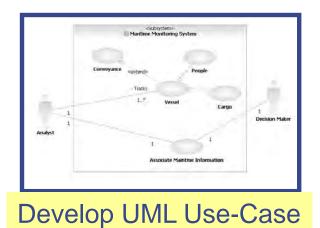


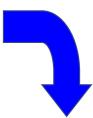




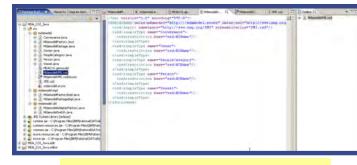
DoD/DHS Partnership! – Unclassified AIS Information

Sample Data Management WG Process





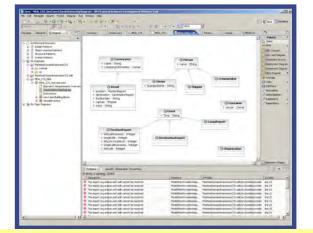




Generate XSD - XML







Class-Relationship Diagram





Data Vocabulary and Schema



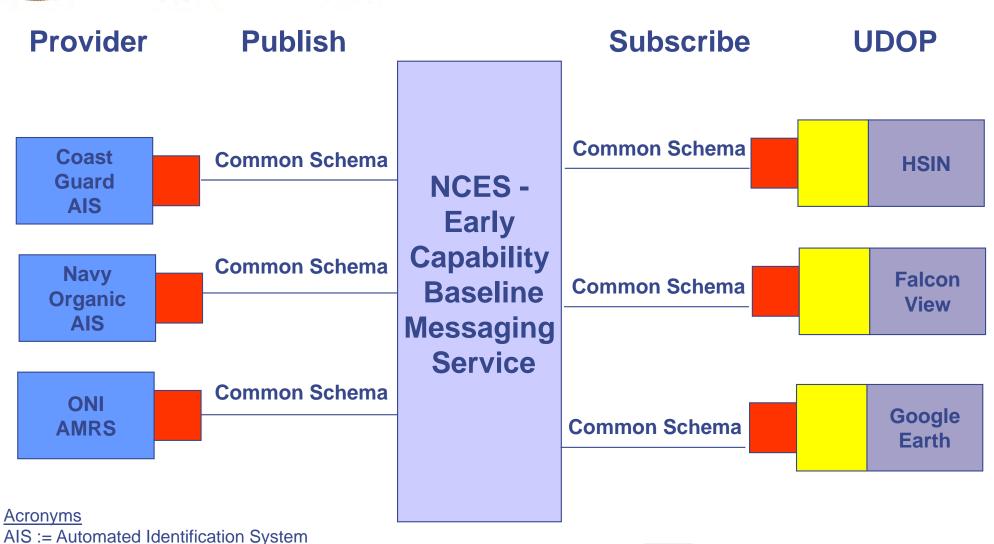
AMRS := Automated Maritime Reporting System

HSIN := Homeland Security Information Network

NCES := Net-Centric Enterprise Services

Maritime Domain Awareness COI Pilot Pub-Sub Architecture

= Wrapper





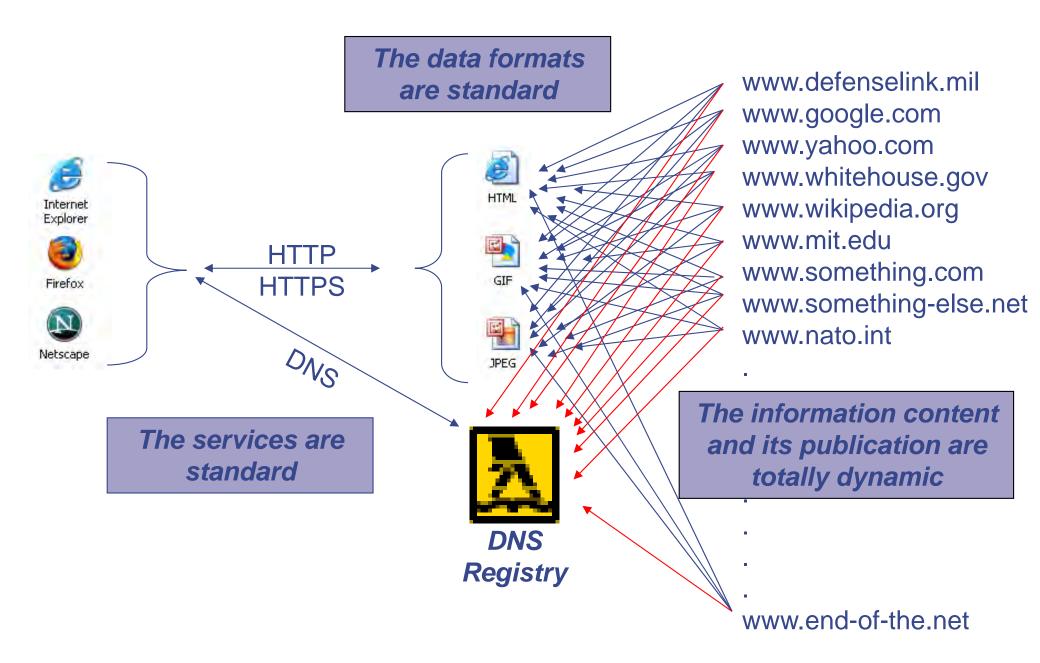
COP vs UDOP

- COP = Common Operational Picture
- UDOP = User-Defined Operational Picture
- A COP is a visual representation of a common database shared by some community
 - The information available is limited to pre-arranged data sources
- A UDOP is a visual representation of data sources which are available in common to the community
 - The information available is not pre-determined

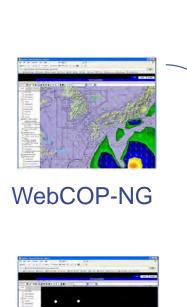


Web Browser Interfaces

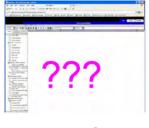
a counter-example



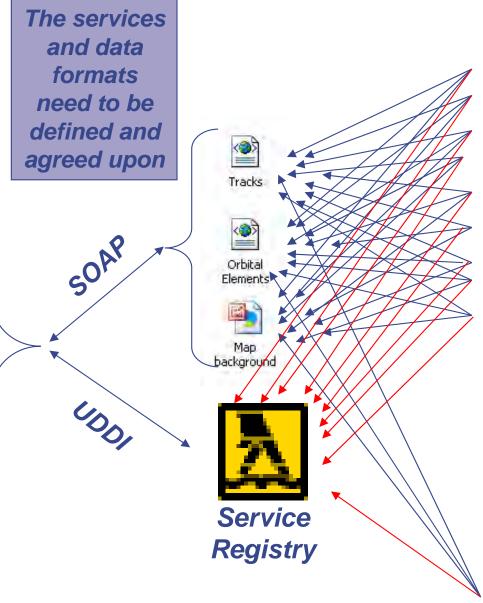
UDOP Interfaces







Other UDOP App



Army Data Provider
Navy Data Provider
USAF Data Provider
USMC Data Provider
NRO Data Provider

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•

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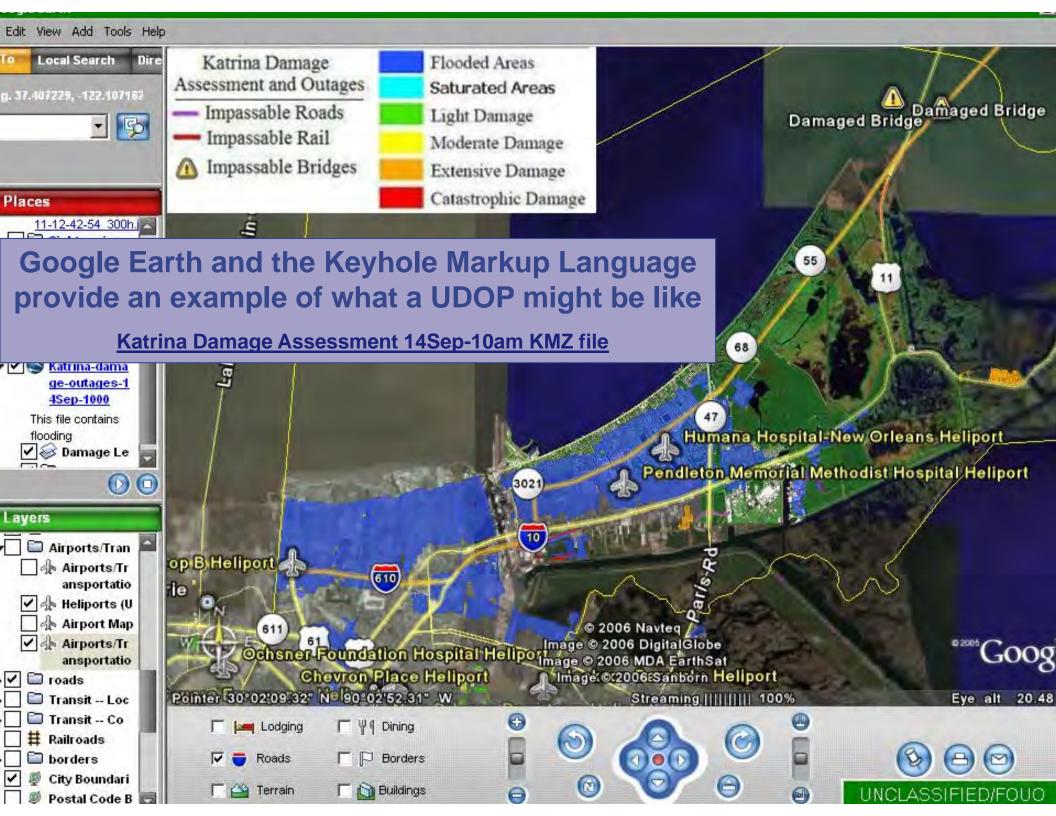
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•

•

Data You Needed Last Week COP vs UDOP (4/4) Sys X Sys X Sys X Army Navy/Marine Air Force Sys X Sys X **Imagery** Overlays Sys X User **Defined** Sys X **Operational** Sys X **Picture** Tracks **Alerts Joint Services**

Data providers publish to the GIG in standard formats Users select what they want on their UDOP







Keyhole Markup Language (KML) as an example interchange agreement for a UDOP

```
xml version="1.0" encoding="UTF-8"?>
  kml xmlns="http://earth.google.com/kml/2.0">
  Document id="khDocument137739">
  <name>Katrina-damage-outages-14Sep-1000</name>
  <open>1</open>
  description>This file contains flooding assessments provided by NGA as of September 14th (Wednesday) at
          1000, damage assessments as of September 9th (Friday) at 1000, and road/rail/bridge outages as of
          September 8th (Thursday) at 1800.</description Lis a de-facto standard for
  *ScreenOverlay id="khScreenOverlay13774" exchange of geospatial data
    <name>Damage Legend</name>
                                                                                                             suited for display
    <lcon>
       <href>images/Legend_050909_1000.JPG</href>
                                                                                                             •Developed by Keyhole, Inc.
    </lcon>
    <overlayXY x="0" y="1" xunits="fraction" yunits</pre>
    <screenXY x="0" y="1" xunits="fraction" yunits="fraction" yun
    <rotationXY x="0.5" y="0.5" xunits="fraction" yunits="fraction"/>
    <size x="0" y="0" xunits="fraction" yunits="fraction"/>Cumented at
  </ScreenOverlay>
                                                                                                              http://www.keyhole.com/kml/kml_doc.html
  <Folder id="khFolder137743">
    <name>Damage Assessment</name>
    <Folder id="layer 0">
```



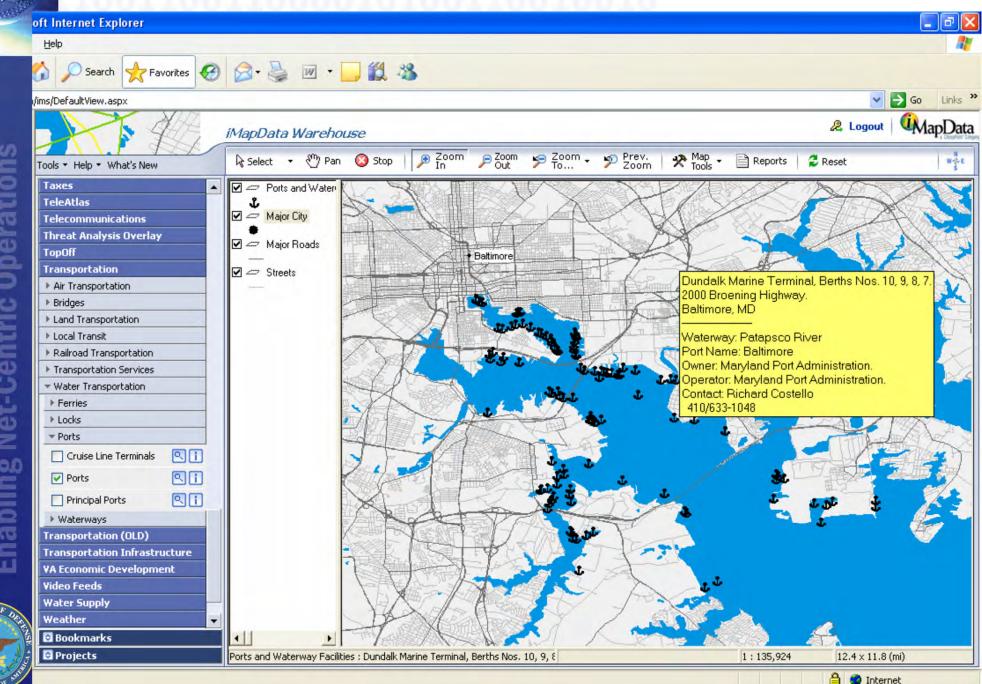
<name>Flooded - 14Sep - 1000</name>

<name>0</name>

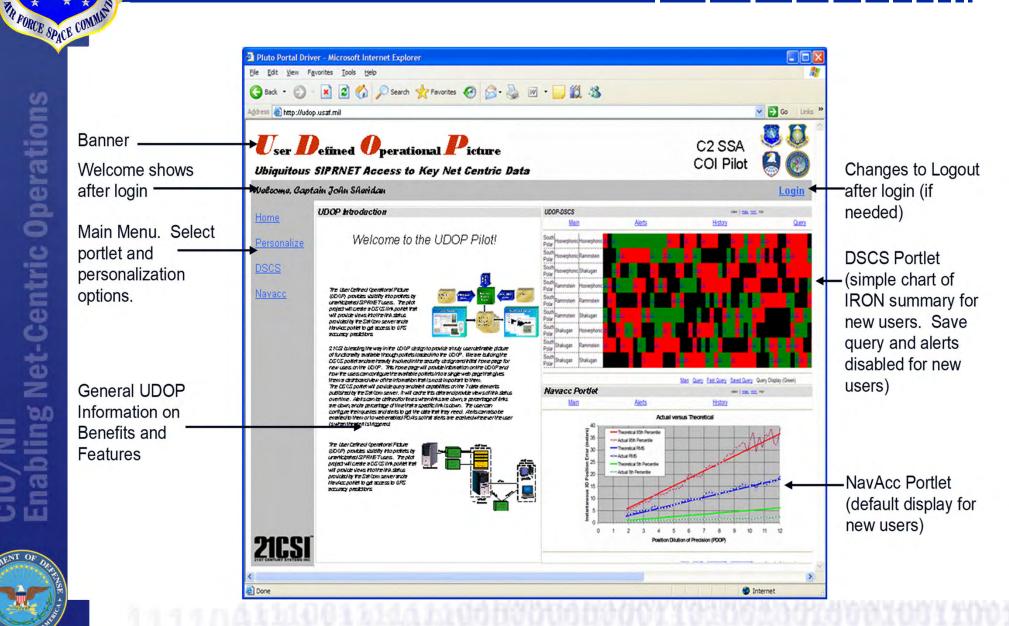
<S_katrina_receded_flood_all_14sep05_1000_SSSDDDDDD>

38

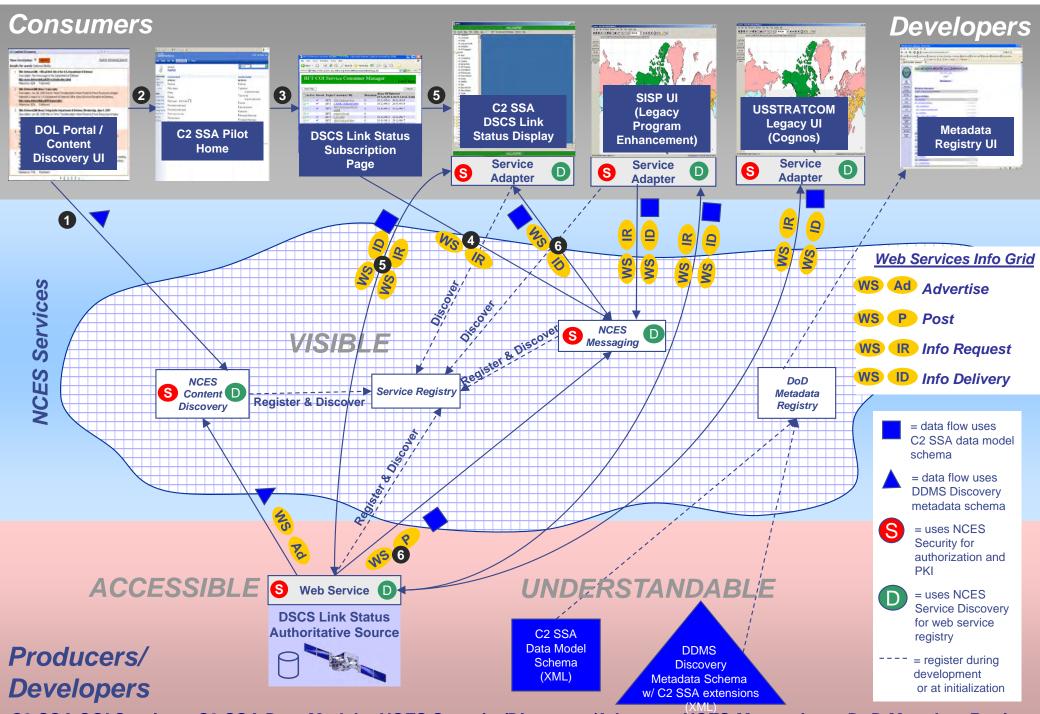
HSIN implementation of the MDA UDOP



C2 SSA COI Pilot User Defined Operating Picture (UDOP)

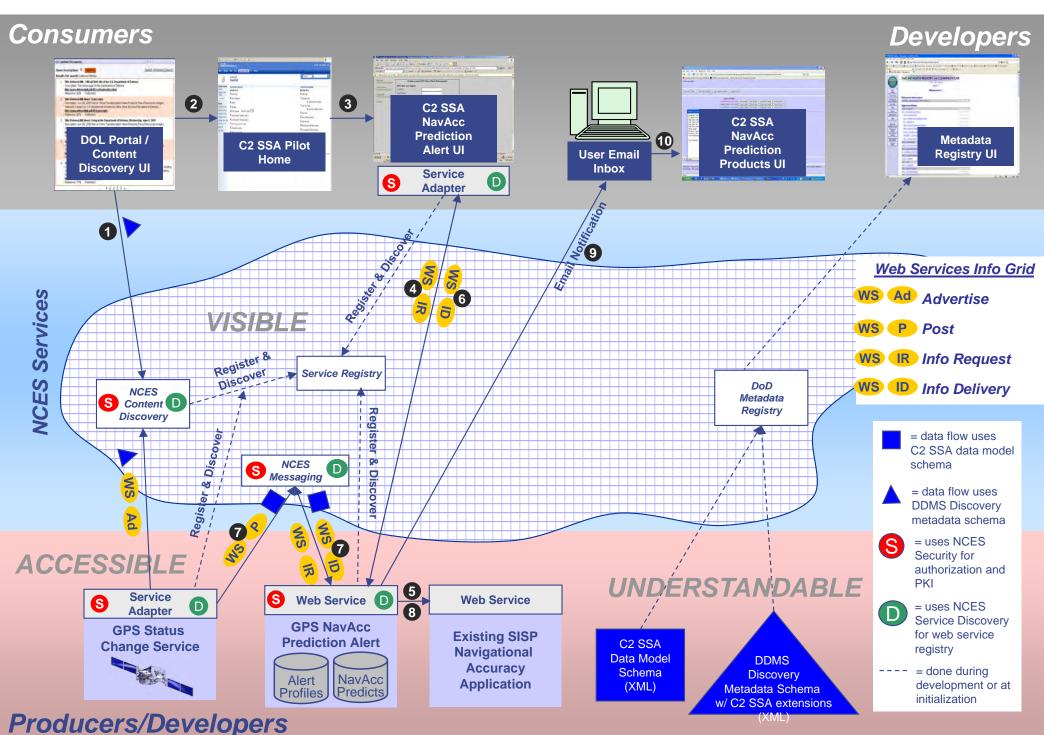


C2 SSA COI DSCS Link Status Service UDOP (as of 1 Dec 2005)



C2 SSA COI Service = C2 SSA Data Model + NCES Security/Discovery/Adapter + NCES Messaging + DoD Metadata Registry

C2 SSA COI NavAcc Prediction Alert Service UDOP (as of 1 Dec 2005)



DoDI 5000.2 requires pilots!



Department of Defense INSTRUCTION

NUMBER 5000.2 May 12, 2003

USD(AT&L)

SUBJECT: Operation of the Defense Acquisition System

References: (a) DoD Instruction 5000.2, "Operation of the Defense Acquisition System," April 5, 2002 (hereby canceled)

- (b) DoD 5000.2-R, "Mandatory Procedures for Major Defense Acquisition Programs (MDAPs) and Major Automated Information System (MAIS) Acquisition Programs," April 5, 2002 (hereby canceled)
- (c) <u>DoD Directive 5000.1</u>, "The Defense Acquisition System," May 12, 2003
- (d) through (bl), see enclosure 1

1. PURPOSE This Instruction:

- 1.1. Reissues reference (a) and cancels reference (b).
- 1.2. Implements reference (c), the guidelines of references (d) and (e), and current laws.
- 1.3. Establishes a simplified and flexible management framework for translating mission needs and technology opportunities, based on approved mission needs and requirements, into stable, affordable, and well-managed acquisition programs that include weapon systems and automated information systems (AISs).
- 1.4. Consistent with statutory requirements and reference (c), authorizes Milestone Decision Authorities (MDAs) to tailor procedures to achieve cost, schedule, and performance goals.

- 3.3.2.1. ... requirements are refined through <u>demonstration and risk</u> <u>management</u> ... requirements for future increments <u>depend</u> on feedback from users ...
- 3.6.5. ... <u>Multiple</u> technology development demonstrations may be necessary ...
- 3.6.6. ... identification and development of the technologies necessary for follow-on increments continues in parallel with the acquisition of preceding increments...

Post MS-B programs can (and should) spend current-year funds on pilot demonstrations to define the next increment!

Pilots define the CDD, not the reverse



Department of Defense INSTRUCTION

NUMBER 5000.2 May 12, 2003

USD(AT&L

SUBJECT: Operation of the Defense Acquisition System

References: (a) DoD Instruction 5000.2, "Operation of the Defense Acquisition System," April 5, 2002 (hereby canceled)

- (b) DoD 5000.2-R, "Mandatory Procedures for Major Defense Acquisition Programs (MDAPs) and Major Automated Information System (MAIS) Acquisition Programs," April 5, 2002 (hereby canceled)
- (c) <u>DoD Directive 5000.1</u>, "The Defense Acquisition System," May 12, 2003
- (d) through (bl), see enclosure 1

1. PURPOSE This Instruction:

- 1.1. Reissues reference (a) and cancels reference (b).
- 1.2. Implements reference (c), the guidelines of references (d) and (e), and current laws.
- 1.3. Establishes a simplified and flexible management framework for translating mission needs and technology opportunities, based on approved mission needs and requirements, into stable, affordable, and well-managed acquisition programs that include weapon systems and automated information systems (AISs).
- 1.4. Consistent with statutory requirements and reference (c), authorizes Milestone Decision Authorities (MDAs) to tailor procedures to achieve cost, schedule, and performance goals.

3.3.2.1. ... requirements are refined through <u>demonstration and risk</u> <u>management</u> ... requirements for future increments <u>depend</u> on feedback from users ...

3.6.7. The project shall exit

Technology Development when

... the technology for that
increment has been
demonstrated ... During
Technology Development, the
user shall prepare the
Capability Development
Document (CDD) ...

Tech demos for the next increment happen before the CDD is written.

Don't let JCIDS bog you down!



Reference Links

The DoD Net-Centric Data Strategy

http://www.defenselink.mil/nii/org/cio/doc/Net-Centric-Data-Strategy-2003-05-092.pdf

Data Sharing in a Net-Centric DoD, DODD 8320.2

http://www.dtic.mil/whs/directives/corres/html/83202.htm

Guidance for Implementing Net-Centric Data Sharing, DOD 8320.2-G

http://www.dtic.mil/whs/directives/corres/html/832002g.htm

DoD Discovery Metadata Specification (DDMS)

http://metadata.DoD.mil/

DDMS Schema information

http://metadata.dod.mil/mdr/irs/DDMS/

COI Resources

http://www.dod.mil/nii/coi/

